MaineDOT Locally Coordinated Transit Plan Region 6

South Portland Bus Service (SPBS)

FY 2013 - 2017

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SOUTH PORTLAND BUS SERVICE SPBS

Description

Transit Provider

Provider: South Portland Bus Service

Contact Person: Arthur Handman, Transportation Director

Address: 46 O'Neil Street, South Portland, Maine 04106

Telephone: 207-767-5556

Email: ahandman@southportland.org

Website: www.southportland.org

Service

Service area: Cumberland County

Type of service: Fixed route; paratransit provided by RTP

Geographic Area

The South Portland Bus Service (SPBS), which is owned and operated by the City of South Portland, provides fixed route transit service to the City of South Portland and includes stops in downtown Portland and a portion of Scarborough near the Maine Mall in South Portland.

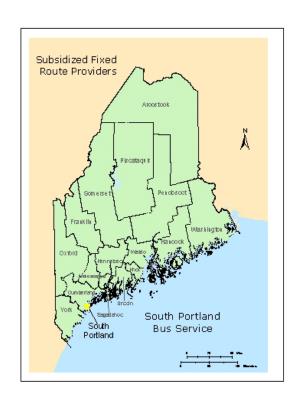
SPBS overview

The South Portland Bus Service operates three routes. Two routes serve major shopping areas and all three loop through residential streets, providing access to commercial areas as well as downtown Portland. A third route provides access to Willard Beach and Southern Maine Community College. It also provides access to downtown Portland.

How tickets and passes are sold and documented

When customers enter the bus, they pay for their rides either with cash or a pass.

 For cash sales, customers place their money into a slot on the farebox and the driver pushes a key on a manual counter depending on the type of fare category that is paid. Then, a separate lever on the farebox is pushed and the money drops into a lower vault. At the end of each one-way trip, the bus driver records information from the



counter into the Operator's Trip Sheet with a pen. Each day, a designated person uses a separate spreadsheet to consolidate each of the bus drivers' trip sheets to tally ridership information based on the fare categories.

• For passes, customers present either regional monthly bus passes or 10-ride punch tickets to the driver, who then punches out one of the numbers on the pass. Bus drivers do not make change, and no cash is collected for sale of passes on the bus.

Ten-ride tickets and regional monthly bus passes are sold through City Hall and various vendors including Shaw's and Hannaford Supermarkets. A Bus Service employee delivers monthly passes and 10-ride tickets to the vendors who are required to sign a log book when they receive the fare media. Some vendors are billed for the tickets they receive. Some vendors pay for the tickets using money orders when the tickets are delivered.

Transfers to METRO are free of charge at any location and with the Tri-town ShuttleBus at the Maine Mall Transit Center or in downtown Portland on Congress Street. Ten-ride tickets are available for general fares and student fares, with a savings of one ride free per ticket.

The Greater Portland Transit District (METRO) also sells regional monthly bus passes and monthly MaineCare bus passes. Reconciliation of the amount due to either METRO or South Portland Bus Service is performed by the Director of SPBS following an Agreement signed among METRO, the Regional Transportation Program (RTP), and the Bus Service.

The Bus Service and METRO also have an agreement with the Southern Maine Community College that allows SMCC students to get on the bus without paying a fare. Daily ridership is tracked by the bus drivers on the daily trip sheet. SMCC reimburses the Bus Service and METRO for each SMCC student at the student fare rate. The Director of the Bus Service bills SMCC on behalf of both bus services after receiving METRO's SMCC daily ridership totals, and subsequently issues a payment voucher for METRO's share of the total bill.

The fares are as follows:

| • | Adult (single fare) | | \$ | 1.50 |
|---|--|---------|-----|------|
| • | Student fare | | \$ | 1.25 |
| • | Senior citizen, individuals with disab | ilities | \$ | 0.75 |
| • | Full fare 10-ride ticket | | \$1 | 3.50 |
| • | Student 10-ride ticket | \$11.25 | | |
| • | Senior 10-ride ticket | | \$ | 6.75 |

Financial support

Financial support for the SPBS comes from the City of South Portland, the Federal Transit Administration, the Maine Department of Transportation, advertising, and fares (including cash, 10-ride tickets and passes).

SPBS passengers

Most of the people who ride SPBS are members of the general public. Based on a ridership survey conducted in December, 2011:

- 70% of riders are between the ages of 18 and 45
- 5% of the riders are 65 years old or older
- Approximately 50% of the riders are residents or South Portland, and 50% are residents of Portland
- 81% of the riders have incomes below \$30,000

Service by Route

The importance of transit services cannot be measured simply by the number of trips. Transit dependent individuals (including those with disabilities) require access to basic services in addition to all of the benefits their communities offer.

The South Portland Bus Service operates three urban area routes which are as follows:

Route 21 Willard Square – the route includes Forest Avenue and Congress Street in Portland, the Mill Creek Transit Hub, Ocean and Sawyer Streets, Pillsbury Street, and Cottage Road, Southern Maine Community College, and Ferry Village. Weekdays, buses run from 6:35 a.m. until 11:10 p.m. On Saturdays, buses run from 6:40 a.m. to 6:53 p.m.

Route 24 A Maine Mall Via Main Street – the route includes Forest and Congress Streets, the Mill Creek Transit Hub, Broadway and Evans Street, Main and Westbrook Street, Redbank, the Maine Mall Walmart and Gannett Drive. Weekdays, buses run from 5:30 a.m. to 11:10 p.m., and on Saturdays 7:00 a.m. to 6:30 p.m.

Route 24B Maine Mall Via Community Center – the route includes Forest and Congress Streets, the Mill Creek Transit Hub, Community Center, Cash Corner on Broadway, Redbank, Maine Mall, Walmart, and Gannett Drive. Weekdays, buses run from 6:20 a.m. to 9:45 p.m. There is no Saturday service.

Importance of SPBS to the region and its economy

The South Portland Bus Service (SPBS) provides fixed route transit service within South Portland, using three major bus routes. Residents in South Portland can travel by SPBS within their own community, and by the use of transfers, can also travel free of charge to Portland and the communities served by METRO (Westbrook, Falmouth) and the Tri-Town ShuttleBus (Saco, Old Orchard Beach, Biddeford and Scarborough). Regional monthly passes can also be used for travel between South Portland and Portland.

SPBS provides opportunities for riders to access medical services, employment, education, shopping, and recreation facilities throughout the Greater Portland/South Portland area including:

• Medical providers

- o Medical facilities on Western Avenue in South Portland
- o Maine Medical Center
- o Mercy Hospital
- o Mercy at the Fore
- o The Bucknam Medical Center
- o The VA Clinic
- Numerous medical offices

Merchants and other vendors

- Maine Mall
- o Knightville, the city's "downtown"
- o Downtown Portland
- o The Scarborough mini-mall
- o Walmart
- o Target
- o Marden's
- o Numerous other businesses

• Employment

o Numerous locations throughout South Portland and some in Portland

Education

- o Southern Maine Community College
- o University of New England
- o University of Southern Maine
- o Kaplan University, and facilities of the South Portland school system

Recreation

- Parks and trails throughout the service area
- Private businesses providing recreational services
- Numerous entertainment venues.

Accomplishments

Operations

- Implemented new schedule and route changes in January of 2011 that simplified the system and extended service to additional parts of the city
- Expanded service into Scarborough and to the Immigration and Naturalization Service and the Cardiology Center

Improved efficiencies

- Instituted the regional monthly pass system
- Acquired new buses
- Implemented the SMCC bus pass system
- Worked with other providers on a joint branding and marketing program
- Continued work with other transit providers and the Greater Portland Council of Governments on cooperative initiatives that would benefit transit agencies such as cooperative purchasing
- Prepared a Bus Service Strategic Vision Statement that was finalized in January, 2011.

Service gaps

- **Geographic coverage.** Gaps include Highland Avenue towards the Wainright recreational complex, Brick Hill, and Courtland Court where there are some low income people.
- **Time of day/weekend.** There is no Sunday service, and Saturday service is limited.
- Clients. Workers on late shifts are not well served by transit.
- Service quality. The two major issues are frequency of service, and timeliness.

Future Priorities and Projects

The future priorities and projects shown below reflect future investments that were first identified by The South Portland Bus Service and subsequently modified and prioritized by the public at a MaineDOT-sponsored Regional Transit Summit that was held at the Portland Public Library in Portland on November 14, 2013. Attendees were provided the opportunity to add a potential project or identify an issue for consideration at any time during the meeting.

In order to ensure maximum participation, MaineDOT sent an invitational letter, an agenda, and a list of potential priorities and projects to riders, social service agencies, healthcare facilities, chambers of commerce, private businesses, other transit operators in the region, members of the general public who had previously expressed an interest in transportation issues, and area legislators. Invitees unable to attend were afforded the opportunity to e-mail MaineDOT and make comments and recommendations both prior to, and following the meeting—these comments were included when compiling the ratings for each identified project.

A representative of MaineDOT provided an outline of the purpose and need for public input in this planning process to attendees and encouraged their full participation. A representative from each transit agency in attendance provided a brief history of their services and fielded questions from attendees. A facilitator presented the provider-identified future projects to the group and invited discussion which gave them with an opportunity to add to the list of potential projects. Attendees were provided with scoring sheets and rated each project. This process was repeated for each FTA/MaineDOT funded transit agency in the region.

The results of the Regional Transit Summit are reflected in two tables on the following pages. The first table shows the number of people who identified each of the priorities/projects as very important, somewhat important, not important, and no opinion. The second table shows the percentage ranking of the various priorities and projects in priority order.

NUMERICAL RATING OF PRIORITIES AND PROJECTS South Portland Bus Service

| Future Priorities and Potential Projects | Very Important | Somewhat Important | Little Importance | No Opinion |
|--|-------------------|-----------------------|----------------------|------------|
| A. More frequent service. | 1 | 2 | 1 | 0 |
| B. Sunday service. | 0 | 3 | 1 | 0 |
| C. Construct a new operations and maintenance facility. | 0 | 2 | 1 | 1 |
| D. Work towards meeting the strategic goals and objectives contained in the Bus Service Strategic Vision Statement. | 0 | 2 | 1 | 1 |
| E. Establish ferry connection | 0 | 2 | 1 | 1 |

PERCENTAGE RATING OF PRIORITIES AND PROJECTS South Portland Bus Service

| Future Priorities and Potential Projects | Very | Little Importance to |
|--|--------------|----------------------|
| | Important to | No Opinion |
| | Somewhat | |
| | Important | |

| A. More frequent service. | 75% | 25% |
|--|-----|-----|
| B. Sunday service. | 75% | 25% |
| C. Construct a new operations and maintenance facility. | 50% | 50% |
| D. Work towards meeting the strategic goals and objectives contained in the Bus Service Strategic Vision Statement. | 50% | 50% |
| E. Establish ferry connection | 50% | 50% |

SOUTH PORTLAND BUS SERVICE

Annual Report – Past Two Years

| | FY 2011 | FY 2012 |
|--|-------------|--|
| Volunteer Resources | | |
| Volunteer Drivers | 0 | 0 |
| | | |
| Vehicles | | |
| Number of Active Vehicles in Fleet | 7 | 7 |
| Number of Inactive Vehicles in Fleet | 5 | 5 |
| Number of Spare Vehicles in Fleet | 0 | 0 |
| Number of Vehicles Disposed | 0 | 0 |
| Number of Vehicles Sold | 0 | 0 |
| Number of ADA Accessible Vehicles | 7 | 7 |
| Annual Operating Expenses | | |
| Annual Transit Operating Expenses | \$1,083,946 | \$1,035,629 |
| Annual Social Services Operating Expenses | 0 | 0 |
| Annual Administrative Expenses | | |
| Annual Transit Administrative Expenses | \$164,840 | \$157,492 |
| Annual Social Services Administrative Expenses | 0 | $\frac{\psi_1 \mathcal{I}_{7,1} \mathcal{I}_2}{0}$ |
| | | |
| Annual Operating Revenues | | |
| Fare Revenues | \$242,765 | \$299,479 |
| Advertising | \$7,287 | \$10,187 |
| Social Service Contract Revenues | 0 | 0 |
| FTA-Federal Operating Assistance | \$157,233 | \$157,584 |
| FTA RTAP | 3,200 | 0 |
| MaineDOT – State Operating Assistance | \$10,114 | \$10,002 |
| Local Operating Funds | \$828,187 | \$715,869 |
| Total Annual Operating Revenues | \$1,248,786 | \$1,193,121 |
| FTA-Sources of Capital Funds | | |
| FTA-Federal Capital Assistance | \$1,040,718 | \$128,018 |
| MaineDOT-State Capital Assistance | \$36,359 | 0 |
| Local Capital Funds | \$37,141 | \$32,005 |
| Total Capital Funds | \$1,114,218 | \$160,023 |
| Annual Miles | | |
| Annual Transit Miles (vehicle miles) | 193,242 | 196,295 |
| Annual Social Service Miles (passenger miles) | 0 | 0 |

| FY 2011 | FY 2012 |
|---------|-----------------------------|
| 14,375 | 14,375 |
| | |
| 211,634 | 247,370 |
| 0 | 0 |
| | |
| 0 | 0 |
| 0 | 0 |
| 0 | 0 |
| | 14,375 211,634 0 0 |

| SOUTH PORTLAND BUS SERVICE Capital Plan 2013-2017 | | | | |
|---|---|-------------|----------------------|--|
| Year | Project | Cost | Funding | |
| 2013/2014 | Replace two heavy duty transit buses (SLFs) | \$800,000 | State of Good Repair | |
| | Bus stops and bus shelters | \$115,417 | 80/20 through 5307 | |
| | Automated vehicle locator | \$111,040 | 80/20 through 5307 | |
| 2014/2015 | Bus stops and bus shelters | \$156,000 | 80/20 through 5307 | |
| | Automated vehicle locator | \$55,000 | 80/20 through 5307 | |
| 2016/2017 | Replace maintenance garage | \$3,000,000 | Unfunded | |
| | Replace two heavy duty transit buses (Orions) | \$800,000 | Unfunded | |

SOUTH PORTLAND BUS SERVICE Trips, Vehicle Miles Past Two Fiscal Years

| D OXYMPIG! | One-Way Trips | | Vehicle Miles | |
|---|---------------|---------|---------------|---------|
| ROUTES* | FY 2011* | FY 2012 | FY 2011* | FY 2012 |
| Route 21 – Willard Square and SMCC | 89,691 | 105,841 | 56,249 | 59,470 |
| Route 24A – Maine Mall via Main Street | 87,918 | 95,094 | 87,351 | 86,757 |
| Route 24B – Maine Mall via Community Center | 34,025 | 46,435 | 49,642 | 50,068 |
| Total | 211,634 | 247,370 | 193,242 | 196,295 |

^{*}Route names and paths changed in early FY11. Trips and miles from earlier routes were apportioned appropriately based on new routes.

SOUTH PORTLAND BUS SERVICE Revenues By Passenger Fare Category Past Two Fiscal Years ¹

| Category | FY 2011 | FY 2012 |
|----------------|-----------|-----------|
| Full Fare | \$116,108 | \$124,569 |
| Elderly | \$12,820 | \$12,484 |
| Disabled | \$726 | \$1,030 |
| Student | \$56,771 | \$77,741 |
| Monthly Passes | \$56,340 | \$83,655 |
| Total | \$242,765 | \$299,479 |

Note: ¹Revenues by fare category include all passengers who "paid" when they got on the bus. Excludes passengers who boarded using a transfer or were free (such as children 5 and younger). It includes those who paid cash upon boarding, or used a pre-purchased 10-ride punch ticket. "Monthly passes" include both those who used a monthly MaineCare Bus Pass or a monthly Regional Monthly Bus Pass. The "disabled" category only includes those passengers who used a wheelchair ramp or lift; this fare category may be undercounted. Similarly, some of the "disabled" fare category may be using a monthly MaineCare Bus Pass. Taken together, this suggests that this table may not accurately capture the revenue generated from the passengers in these fare categories.

| SOUTH PORTLAND BUS SERVICE |
|--|
| Revenues And Expenses – Past Two Years |

| | FY 2011 | FY 2012 |
|---|-------------|-------------|
| REVENUES | 112011 | 112012 |
| State (non-capital, administered by MaineDOT) | \$10,114 | \$10,002 |
| Other State (e.g. Maine Department of Labor) | 0 | <u> </u> |
| FTA: | | |
| 5307 (small urban area systems) | \$157,233 | \$157,584 |
| 5309 (capital assistance) | 0 | 0 |
| 5310 (elderly, disabled) | 0 | 0 |
| 5311 (RTAP) | \$3,200 | 0 |
| 5316 (job access, reverse commute) | 0 | 0 |
| 5317 (new freedom) | 0 | 0 |
| Passes | 0 | 0 |
| Fares | \$242,765 | \$299,479 |
| Advertising | \$7,287 | \$10,186 |
| Contract Revenue | 0 | 0 |
| Community Support – municipal property tax | \$828,187 | \$715,870 |
| Other | | |
| MaineCare | 0 | 0 |
| TOTAL | \$1,248,786 | \$1,193,121 |
| | | |
| EXPENSES | | |
| Hourly wages | \$481,765 | \$498,158 |
| Salary | \$71,877 | \$72,699 |
| Overtime | \$61,945 | \$61,841 |
| Other fees | \$5,428 | \$4,130 |
| Employee benefits | \$230,690 | \$235,223 |
| Printing and binding | \$12,848 | \$7,289 |
| Advertising | \$5,781 | \$3,535 |
| Telephone | \$5,273 | \$5,847 |
| Utilities | \$6,150 | \$6,425 |
| Travel | \$1,465 | \$1,905 |
| Medical Services (physicals) | \$290 | \$260 |
| Vehicle Maintenance | \$25,490 | \$11,563 |
| Radio Maintenance | \$725 | 0 |
| Building Maintenance | \$2,182 | \$5,135 |
| Hazardous Waste Disposal | \$2,225 | \$1.203 |
| ADA Complementary paratransit | \$68,669 | \$66,831 |
| RTAP Training | \$3,200 | 0 |
| Office supplies | \$1,536 | \$2,631 |

| | FY 2011 | FY 2012 |
|-------------------------------|-------------|-------------|
| Heating fuel | \$7,857 | \$7,002 |
| Diesel fuel, gasoline and oil | \$111,780 | \$135,295 |
| Tires and Tubes | \$20,064 | \$19,996 |
| Clothing | \$4,018 | \$4,067 |
| Small Tools | \$1,272 | \$546 |
| Cleaning supplies | \$1,450 | \$1,933 |
| Vehicle supplies | \$95,700 | \$34,936 |
| Building cleaning supplies | \$1,335 | \$1,697 |
| Dues and memberships | \$1,135 | \$1,355 |
| Misc. adjustments | \$15,636 | \$1,619 |
| TOTAL | \$1,248,786 | \$1,193,121 |

SOUTH PORTLAND BUS SERVICE Budget for FY 2013 and FY 2014

| Itemized operating expense | FY 2013 | FY 2014 |
|---|-------------|-------------|
| Hourly wages | \$491,409 | \$504,710 |
| Salary | \$73,510 | \$74,067 |
| Overtime | \$64,346 | \$64,687 |
| Other fees | \$3,800 | \$2,184 |
| Benefits (Medicare, health, retire, etc.) | \$262,931 | \$265,000 |
| Printing and binding | \$11,220 | \$12,690 |
| Advertising | \$3,500 | \$3,500 |
| Telephone | \$6,732 | \$9,204 |
| Utilities (water, sewer, electrical) | \$6,624 | \$6,732 |
| Travel | \$1,000 | \$1,000 |
| Medical Services (physicals) | \$520 | \$520 |
| Vehicle Maint. | \$9,000 | \$9,000 |
| Equipment Maintenance | \$600 | \$600 |
| Radio Maintenance | \$780 | \$0 |
| Building Maintenance | \$2,800 | \$2,800 |
| Hazardous Waste Disposal | \$2,400 | \$2,400 |
| Para-transit Services | \$63,430 | \$55,784 |
| Project services | \$10,000 | \$9,000 |
| Office Supplies | \$1,650 | \$2,590 |
| Heating Fuel | \$9,065 | \$9,230 |
| Gas and Oil | \$160,136 | \$160,765 |
| Tires and Tubes | \$11,206 | \$10,250 |
| Clothing | \$3,886 | \$4,008 |
| Small tools | \$1,000 | \$1,000 |
| Cleaning Supplies | \$1,200 | \$1,200 |
| Vehicle Supplies | \$30,000 | \$30,000 |
| Building Cleaning Supplies | \$1,000 | \$1,000 |
| Dues and Memberships | \$2,200 | \$2,200 |
| Reserve acct and misc. adjustments | \$2,330 | • |
| · | | |
| Total expenditures | \$1,238,275 | \$1,246,121 |
| Itemized operating revenue | | |
| Farebox revenue | \$260,000 | \$280,040 |
| Advertising | \$8,880 | \$12,000 |
| State Funds | \$10,002 | \$10,002 |
| FTA Section 5307 | \$159,000 | \$159,000 |
| Local operating funds | \$800,393 | \$785,079 |
| Total operating revenue | \$1,238,275 | \$1,246,121 |

PTMS VEHICLE EVALUATION SUMMARY FORM FY 2013 AGENCY: South Portland Bus Service VIN 2B151979T6032446 5DF232DA12JA30352 15GGB27116B1178617 15GGB2718B1178618 15GGB271XB1178619 2 Fleet # and Status* 909 914 917 918 919 Vehicle Type ** 3 SHDB **SHDB SHDB SHDB SHDB** GILLIG/ Low Floor GILLIG / Low Floor GILLIG / Low Floor 4 Make, Model ORION / V THMS/DENN 5 1996 2003 2011 2011 2011 Year 6 Fuel Type Diesel Diesel Diesel Diesel Diesel Fuel Use – 12 months 152 9,650.3 1.669.1 10,139.8 10,506.1 485,764 234,754 56,441 58,233 55,657 Mileage 12-month Mileage 632 10,114 49,378 50,600 47,850 Repair Cost - 12 months \$137.00 \$1,639.13 \$1,467.51 \$2,328.52 \$1,625.16 10 Repair frequency - 12 11 A1-0, A2-0, B-3, C-0 A1-1, A2-1, B-5, C-0 A1-7, A2-26, B-10, C-1 A1-6, A2-24, B-7, C-2 A1-8, A2-28, B-14, C-3 months*** Vehicle appearance -12 **GOOD GOOD** GOOD GOOD GOOD interior Vehicle appearance -**FAIR GOOD GOOD** GOOD GOOD exterior ADA Accessibility: YES YES YES YES YES 13 Equipped/Working YES/NO **MANUAL** YES YES YES YES YES YES YES Tie Down YES Announcement YES YES YES YES YES System YES YES YES YES Signage and Stops YES 14 Passenger Amenities YES YES YES YES Air Conditioning NO

Working Heater

Tinted Windows

Padded Seats Type of fare collection

Date of Inspection

Inspector's Name:

system

15

16

17

YES

YES

YES

MECHANICAL

4/12/12

RICHARD LANOIX

YES

YES

YES

MECHANICAL

6/12/12

RICHARD LANOIX

YES

YES

YES

MECHANICAL

4/26/12

RICHARD LANOIX

YES

YES

YES

MECHANICAL

4/27/12

RICHARD LANOIX

YES

YES

YES

MECHANICAL

4/30/12

RICHARD LANOIX

A (Active); I (Inactive); SP (Spare); D (Disposed); Sold (Sold)

^{**} SHDB (Standard Heavy Duty Bus); MHDB (Medium Heavy Duty Bus); SMDB (Small Medium Duty Bus); LDB (Light Duty Bus); V (Van).

*** Repair Frequency: (1) – Routine Preventive Maintenance; (2) Minor Repairs (vehicle not taken out of service); (3) Major Repairs

PTMS VEHICLE EVALUATION SUMMARY FORM FY 2013 AGENCY: South Portland Bus Service VIN NHAG3M2126501914 1VHAC3M2726501920 Fleet # and Status* 2 920 921 3 Vehicle Type ** SHDB **SHDB** Make, Model ORION / V ORION/ V 4 5 Year 2002 2002 Fuel Type Diesel Diesel Fuel Use – 12 months 2.113 2.228.7 8 195,756 Mileage 274,413 12-month Mileage 10,783 9,556 10 Repair Cost - 12 months \$350.34 \$318.65 Repair frequency - 12 months*** A1-4, A2-4, B-5, C-1 A1-3, A2-3, B-7, C-0 11 Vehicle appearance -12 GOOD **GOOD** interior Vehicle appearance -GOOD **GOOD** exterior ADA Accessibility: 13 YES YES YES Equipped/Working YES YES YES Tie Down Announcement YES YES System YES YES Signage and Stops 14 Passenger Amenities YES YES Air Conditioning YES YES Working Heater YES YES Tinted Windows YES YES Padded Seats Type of fare collection 15 **MECHANICAL MECHANICAL** system Date of Inspection 2/23/12 2/24/12 16 Inspector's Name: RICHARD LANOIX RICHARD LANOIX 17

A (Active); I (Inactive); SP (Spare); D (Disposed); Sold (Sold)

^{**} SHDB (Standard Heavy Duty Bus); MHDB (Medium Heavy Duty Bus); SMDB (Small Medium Duty Bus); LDB (Light Duty Bus); V (Van).

*** Repair Frequency: (1) – Routine Preventive Maintenance; (2) Minor Repairs (vehicle not taken out of service); (3) Major Repairs

Appendix

Surveys and studies

- A comprehensive ridership survey was completed in December, 2011
- An on-off study is completed every other year