

ATTACHMENT 13 COMPENSATION WORK - FINANCIAL RESOURCES

Estimated Project Costs

The estimated total cost to bring the proposed development from design through completion is \$500 million. Two major phases are contemplated, Phase 1 at \$269.75 million and Phase 2 at \$230.25 million, these are itemized by cost category and further detailed per construction milestone within the major Phases in **Table 3-1**.

Estimated Development Costs (\$Million)	Phase 1				Phase 2				Total Project
	Tranche 1	2	3	Total Phase 1	4	5	6	Total Phase 2	
	Prep and Environmental	Assets thru Mod 1&2	Assets Mod 3		Prep and Environmental	Assets Mod 4&5	Assets Mod 6		
Permitting and Design	\$ 5.00			\$ 5.00	\$ 3.00			\$ 3.00	\$ 8.00
Land Acquisition	\$ 2.00			\$ 2.00	\$ -			\$ -	\$ 2.00
Site Clearing	\$ 1.50			\$ 1.50	\$ 0.50			\$ 0.50	\$ 2.00
Soil Erosion Control Implementation and Mtc	\$ 1.00			\$ 1.00	\$ 0.50			\$ 0.50	\$ 1.50
ACOE prescribed winter work premium	\$ 1.50			\$ 1.50	\$ -			\$ -	\$ 1.50
Site piping	\$ 2.50			\$ 2.50	\$ -			\$ -	\$ 2.50
Roads and site finishes	\$ 1.00			\$ 1.00	\$ 1.00			\$ 1.00	\$ 2.00
Infrastructure*		\$ 15.00		\$ 15.00		\$ 7.00		\$ 7.00	\$ 22.00
Buildings and process equipment*		\$ 166.97	\$ 56.03	\$ 223.00		\$ 144.97	\$ 56.03	\$ 201.00	\$ 424.00
Insurances and other project overhead**	\$ 5.75	\$ 5.75	\$ 5.75	\$ 17.25	\$ 5.75	\$ 5.75	\$ 5.75	\$ 17.25	\$ 34.50
Total Phase 1 and Phase 2 Est. Development Cost	\$ 20.25	\$ 187.72	\$ 61.78	\$ 269.75	\$ 10.75	\$ 157.72	\$ 61.78	\$ 230.25	\$ 500.00

Table 3.1 - Estimated Development Cost

*Building, infrastructure and fixed asset purchases for commercial operations, unrelated to environmental and natural resource protection and conservation

**Premiums and other overhead costs related to the project

The in-Lieu-Fee (**section 4.2**) is supported in the overall capital expenditure plan for the project. The fee of ~\$0.65 million is a component of the cost specified as “Permitting and Design” shown above. Our Compensation Monitoring Plan referenced in (**section 6.0**) is funded initially by the same investment and later after the start-up of the operation from operational cash flow.

Further discussion on capitalization of Nordic Aquafarms Inc is below.

Financing

Nordic Aquafarms Inc is a wholly owned subsidiary of Nordic Aquafarms AS of Norway. Financial support for the project will follow the two phases and be a mix of three sources of funding: equity capital, debt and cash flow from operations.

Nordic Aquafarms AS, the Norway parent, has had great success in raising equity capital for previous projects due to investor interest in land-based RAS projects. Historically, the entity has issued in excess of 25 million shares with a market value of \$63.0 million. Each offering has been fully subscribed. NAF, AS expects further investment from our current shareholder base as well as another offering directed at institutional investors for the Belfast project. To demonstrate support for this potential, Carnegie and Pareto Securities, both leading investment banks in the Nordics, that we are “well positioned to secure the required funding” from investors for further land-based salmon farming projects.

Nordic Aquafarms AS is also in discussion with both Norwegian and U.S. lenders. Banks are interested in a syndicated credit facility accompanied with an Export Credit Guaranty. This is a popular debt arrangement in Europe when exporting goods and services to other countries. Given that a substantial portion of our design and sourcing of RAS equipment is from our experienced team at Nordic Aquafarms DK AS (NAF, Inc’s sister company in Denmark), we are working with EKF Denmark to provide the

Export Credit Guaranty side of the debt. To that end, EKF has sent a “letter of interest” demonstrating the possibility of participating in such a credit facility.

Cash flow from operations will also contribute to financial support in the later stages of construction along with additional infusion of equity capital and debt.